



## Consumer-directed care: a model for AAAs

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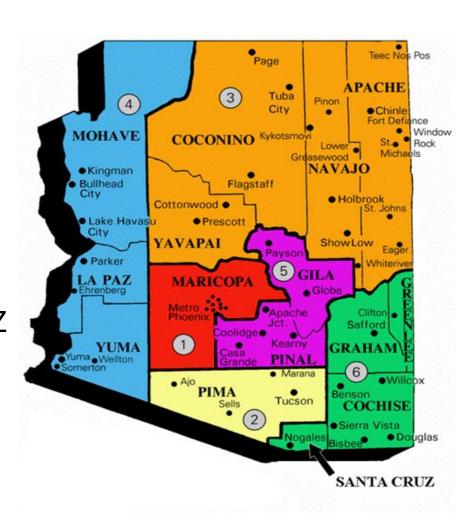
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## Who we are:

- Arizona has 8 AAAs
- Region One serves Maricopa County
  - Phoenix—6<sup>th</sup> largest city in US, largest city in AZ
  - 85% or 8005 mi<sup>2</sup> of Maricopa county is considered rural
- PCOA serves Pima County
  - Tucson—second largest city in AZ
  - Serves communities as far as 150 miles from the metro area







## Objectives

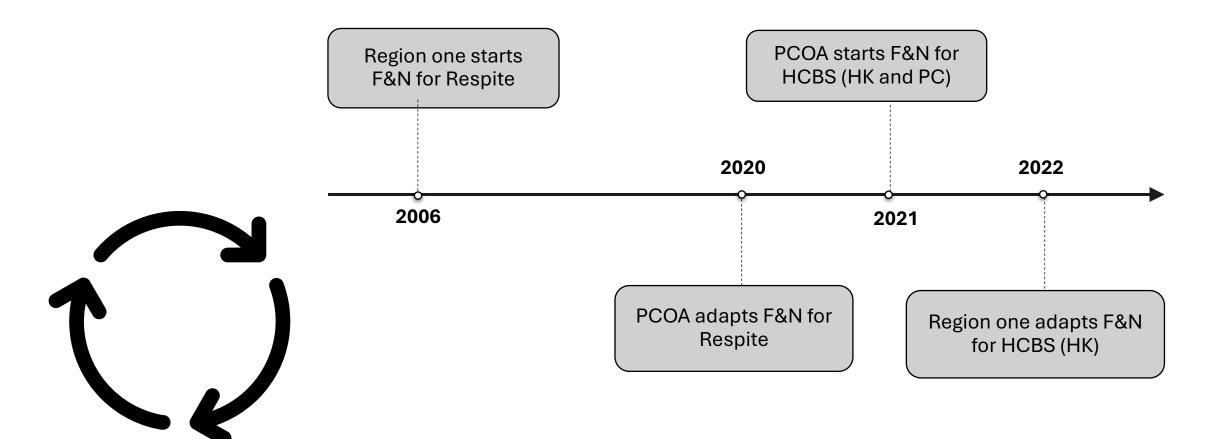
Consumer directed model is an alternative to services provided by home health agencies. This model allows clients to identify a friend, neighbor, or family member to help with care.

- Learn how our two Arizona AAA's developed consumer directed models of care to serve respite and home and community based (HCBS) clients in our regions.
  - Why implement this model of care?
  - How do our Friends & Neighbors programs work?
  - Challenges and benefits
- Begin to think about if this model might meet needs in your community and how you might move forward with implementation.
- Connect with others using a similar model of care.





# History





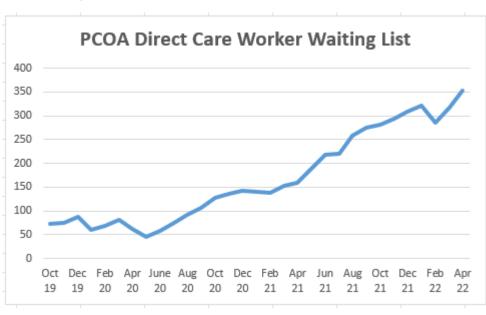


# Long wait for direct care workers

- Rural areas historically difficult to staff
- DCW shortage exacerbated by a number of factors:
  - Increase in minimum wage
  - Pandemic
  - Disruption in the work force
  - Hiring process at home care agencies can be challenging for client identified workers
    - Money (cost of CPR class, fingerprint clearance/background check)
    - Time (paperwork, many steps, training)

### What else did we try?

- Added providers
- Advocated for increased funding to raise DCW wage
- Collaborated with local United Way on recruiting, helping prospective workers through the process
- Looking for other options







# Our solution: Friends & Neighbors

At its core, consumer directed care means granting the people we serve more choices and control over aspects of care.

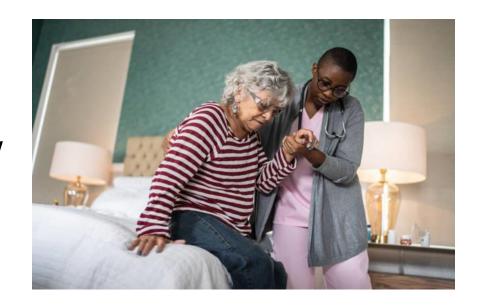
### Friends & Neighbors (F&N)

The client identifies worker

The client pays the caregiver directly and is reimbursed by their AAA. The AAA sets the rate and number of hours

### Allows for client choice

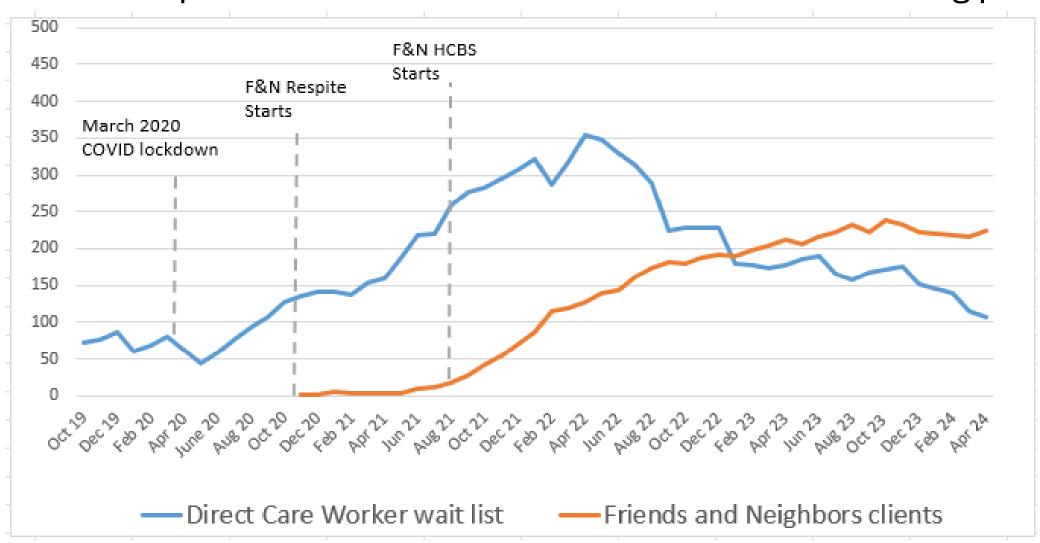
Worker Schedule Cultural match Client comfort—someone they already know







## PCOA example: DCW wait list and F&N enrollment—the big picture

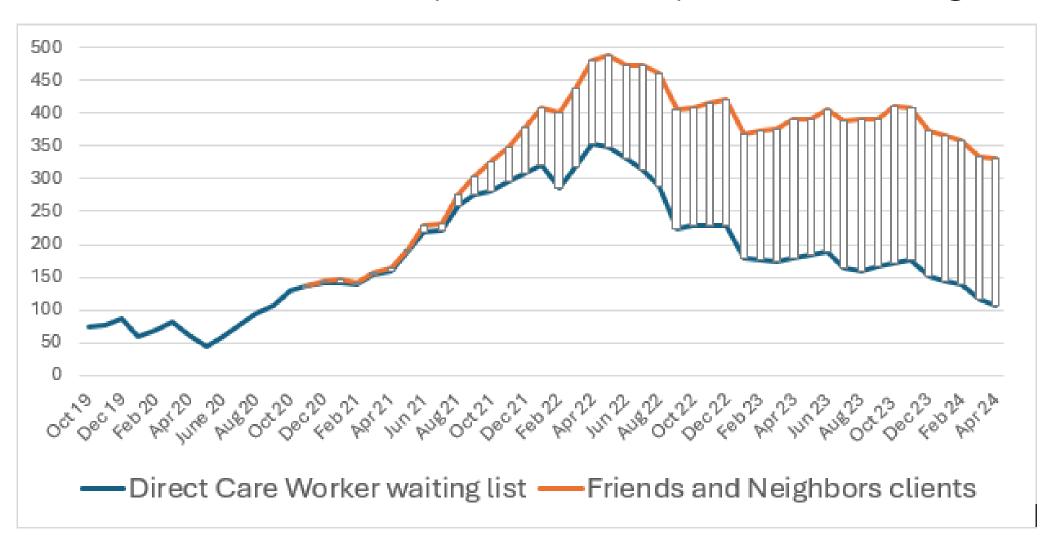






## PCOA example:

Without F&N, more clients (in shaded area) would be waiting for service







# How many clients choose this option?

## Region 1

## PCUA

- Respite
  - 175 clients
  - 30% of all respite families
- Homemaking
  - 103 clients
  - 12% of all HK clients

- Respite
  - 38 clients
  - 45% of all respite families
- HCBS (HK and ATT)
  - 189 clients
  - 20% of all HCBS clients





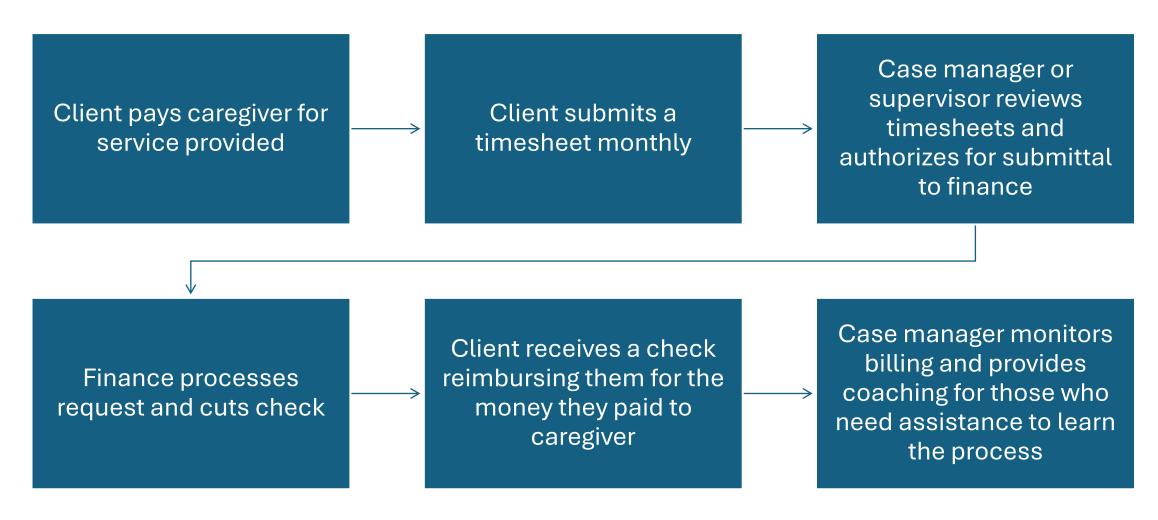
# **Program Logistics**

- Follow the same rules and guidelines as clients receiving services through a contracted home care agency
  - Must have assessment, authorization, meet ADL/IADL criteria (ASCAP in Arizona)
- Presented as alternative option
- Enrollment includes a discussion of the process, review of the paperwork and expectations
- All clients are provided an enrollment packet with information about
  - Instructions about how to fill out paperwork and examples of completed documents
  - Considerations when hiring a caregiver
  - How to make the most of caregiving time
  - Warning signs of a poor care provider and who to contact for help
  - Resources for employing in-home providers





## Reimbursement Process





#### AREA AGENCY ON AGING, REGION ONE, LLC

#### FRIENDS AND NEIGHBORS — CONSUMER DIRECTED CARE TIMESHEET

| Client Name             | e Last         |   | First  |   |
|-------------------------|----------------|---|--|---|
|                         |                |   |  | _ |
| DATE OF<br>SERVICE      | # OF<br>Hours  | HOMEMAKER'S <b>N</b> AME  | AMOUNT PAID TO HOMEMAKER                           |   |
|                         |                |   |  |   |
|                         |                |   |  |   |
|                         |                |   |  |   |
|                         |                |   |  |   |
|                         |                |   |  | 1 |
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# Challenges for the AAA

### Added administrative burden

- Case management team
  - Need to review/approve timesheets
  - Coaching--helping clients learn process
- Finance team
  - Individual checks to clients—takes time

Challenges for the client

Client has to be able to manage the process

 Monthly paperwork a challenge for some

Difficult for some clients to pay up front and wait for reimbursement

 Most of our clients receive low monthly income

 Reimbursement is typically \$120-\$600/month







## Rewards and strengths for the AAA

- Viable option to meet the gap caused by direct care worker shortage
- Less turnover of workers
- Promotes client choice and expands options for services
- Works well in rural settings with limited providers
- More cost effective—lower hourly rate (but AAA staff take on additional admin tasks)





## Rewards and strengths for clients

- Choose trusted caregiver they know
- Especially good for cultural considerations, language barriers and people with dementia
- Flexibility to arrange their own schedule
  - Not constrained by agency minimums and timetables







## Considerations

#### Loss of AAA/CM control over

- Who is providing care?
- What's the work schedule?
- Who is monitoring the work?
- It can be a major shift in perspective to give this responsibility to clients

#### Administrative tasks

- Each month at our agencies there are 200-300
  - Requests to review/approve
  - Checks to process and sign
- Who will take on these new responsibilities? Do they have capacity?

#### Not every client is appropriate for the program

- Difficulty managing paperwork
- Challenge finding/retaining caregiver

# Case Example

- 88 year old client
- 56 year old caregiver
- Client is a widow who moved in with her daughter after her spouse passed away
- Live in central Phoenix
- Spanish-speaking

- Neighbor is the respite worker as
- Client and neighbor were friends before F&N. They would chat each day in Spanish.
- Authorized for 5 hours per week





# Thank you!

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